

Artificial Intelligence And Machine Learning As Business Tools: A Framework For Diagnosing Value Destruction Potential

Dr. P Kiran Kumar Reddy¹, Dr. Yogita Bhise², Dr. Manish D Rai³, Amara S A L G Gopala Gupta⁴, Dr. Deepak Sharma⁵

Abstract

This study shows the impact of AI and ML in business scenarios, bringing forth value creation, yet risks of value destruction also exist. The comprehensive review is the main purpose of the document. It gives detailed clarification of the methodologies, technologies and factors that affect the implementation of AI and ML. The framework for diagnosis of the risk areas is most relevant for the business, which consists of two parts: the risk reduction advice and the recommendation on how to maximize the created value. The study reiterates the role of knowing the patterns of the value creation and destruction relating to AI and ML implementation when the business is to be preserved.

Keywords: Artificial intelligence, machine learning, value creation, value destruction, risk assessment, business innovation.

Introduction

This study will seek to explore AI and ML in business computer systems and to develop a holistic schema for identifying possible risks for value destruction. The paper evaluates the evolution processes, widespread and what follows from artificial intelligence (AI) and machine learning (ML) in business cases and gives readers a glance into maximizing value creation in an environment where such technologies are used, while at the same time mitigating their negative aspects.

Objectives

- To evaluate the existing literature on the application of artificial intelligence (AI) and machine learning (ML) in business contexts to understand the prevalent methodologies, technologies, and their impact on value creation and destruction.
- To investigate the potential factors and circumstances where the implementation of AI and ML may lead to value destruction within businesses.

¹Professor AIML MLR INSTITUTE OF TECHNOLOGY, District: Medchal Hyderabad Telangana

²Assistant Professor Computer Engineering K.K.Wagh Institute of Engineering Education and Research, Nashik Nashik Maharashtra.

³Assistant Professor MBA Sanjivani College of Engineering, Kopargaon. (Affiliated with SPPU, Pune) Ahmednagar Kopargaon Maharashtra .

⁴Department of Computer Science and Engineering, Koneru Lakshmaiah Education Foundation, Vaddeswaram, AP, India.

⁵Assistant Professor Electronics and Communication Engineering Jaypee University of Engineering and Technology Guna Raghogarh Madhya Pradesh.

- To develop a comprehensive framework that enables businesses to diagnose the potential for value destruction stemming from AI and ML implementations.
- To provide practical recommendations derived from the findings to guide businesses in effectively leveraging AI and ML as tools for value creation while mitigating risks of value destruction.

Methodology

The framework is about laying the systemic components of the AI-based solution (data, algorithm and decision), looking critically at the risks posed by the cognitive capacity of AI/ML (connectivity, cognitive power, and invisibility) and identifying how these demolish key factors leading to value destruction through unreliable inputs, erroneous processes, and faulty outputs. The framework converts not only immediate processes of value creation but also other major effects of AI/ML and the interlinking of the solutions with the business objectives and interests of stakeholders.

Introduction to AI and ML in Business

Artificial intelligence (AI) and machine learning (ML) are disrupting with their innovative features that transcend industries like healthcare or manufacturing. AI stands for artificial intelligence, which can be simply described as the process of creating software and systems that can successfully do tasks which rely on intelligence only from humans and they include reasoning, learning, and problem-solving abilities. ML, a sub-field of AI, allows computers to learn from data, ascertain structural patterns and predict future events or make decisions consequently without any explicit programming [1]. Lately, Artificial Intelligence and Machine Learning have been broadly deployed in organizational settings as they have led to the major role of AI and ML in advancing automation, optimization and innovation. In addition to automating mundane tasks, and in other ways it is seen as used by businesses to get ahead of the competition and become more efficient. Recognizing value creation and value destruction principles within AI and ML implementation business settings is as important as any other consulting assignment. These technologies indeed present a variety of advantages; however, at the same time, they raise some problems, which need to be considered seriously for successful dealing with them [2]. This implies that there must be early-stage methodologies for value creation’s diagnosis of reinforcement, which is the key element for the operation of AI and ML as part of the business processes to be successful.

Value Creation in AI and ML

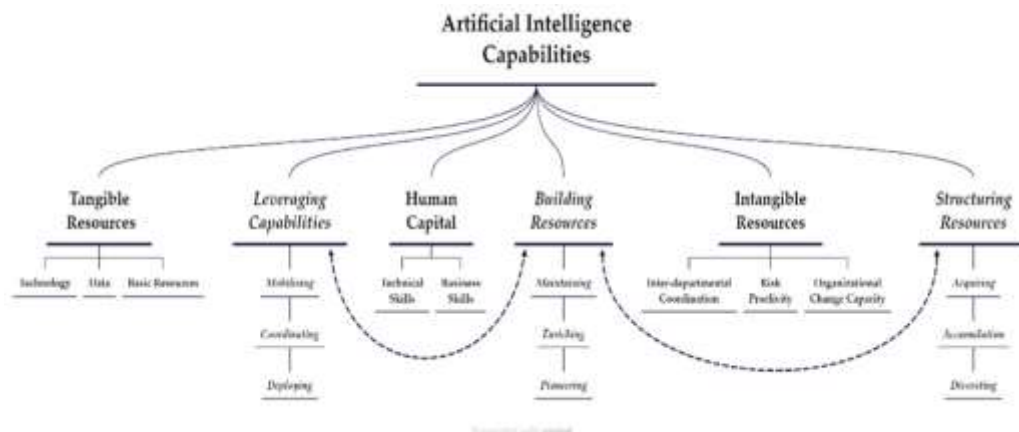


Figure 1: Influence of Artificial Intelligence on Business Value in the Digital Era of Strategy

(Source: [8])

Companies like Amazon, Netflix, and Spotify have used AI and ML for better recommendations have in turn led to customer satisfaction whilst increasing revenue as well. Hospitals and healthcare industries are implementing AI to identify early-stage diseases, develop drugs, and customize individual medications. Many factories have integrated predictive maintenance with the help of AI thus reducing production stoppages and improving the overall performance. Deep learning, and in particular, convolutional and recurrent neural networks, is the key to future image and text processing utilizing algorithms. Transfer learning can be used for domain-specific model instances that offer a head start for learning. The cloud-based platforms and automation also made it possible to deploy and manage complex solutions based on AI and ML at a larger scale. AI and ML have helped companies get ahead of the competition in the area of personalization allowing the companies to offer various products and services specifically tailored to each customer, intelligently optimize the supply chains, and automate the decision-making process [3]. The initial group of market leaders have gone against the status quo and created new business models that moved into different market segments, which they dominate. Despite that, we can't afford to leave the responsible AI/ML-based systems to grow in an unethical way as this may lead to customers' lack of confidence and the appearance of new dangers. As far as the study context, it is crucial to recognize the probable dangers and barriers that AI and ML implementation could involve. Firms, however, cannot ignore the importance of high vigilance over the risks of value destruction accompanied by digital transformation because of privacy issues, algorithmic bias, job scarcity, and ethical matters [4]. However, it takes a holistic model that considers the possible benefits and risks for the indicated deployment of the AI and machine learning tools to be responsible and sustainable business practices.

Risk Factors and Challenges

Technology like AI and ML changes the way business operation is conducted, this also presents risks and challenges. First, the risks were identified by studying failure cases, for instance, flash crashes in the financial markets and observing the positive or negative examples from them. The ethical, legal, and social aspects of risk also contribute so much to managing it. Take AI algorithm misuse for example; besides biased decision-making and invasion of personal rights, society faces legal issues and public grounds actions [5]. Apart from that, social science and ethical concerns around the consequences on employment and social equality need to be reckoned with. Businesses should not only rely on implementing technology-based risk management frameworks but also dedicate efforts to address non-technology-related threats as well. Among the things the businesses need to do are evaluating the risks, creating the ethical standards for the AI systems, compliance with regulations related to this subject, and lastly, transparency and accountability of these systems. Besides that, AI-based application observation and evaluation are a key priority to discover and treat the new risks from coming [5]. Through early engagement, businesses can proactively deal with challenges related to the transformative nature of AI and ML, which in turn gives birth to new opportunities while guarding against possible value destruction.

Diagnostic Framework Development

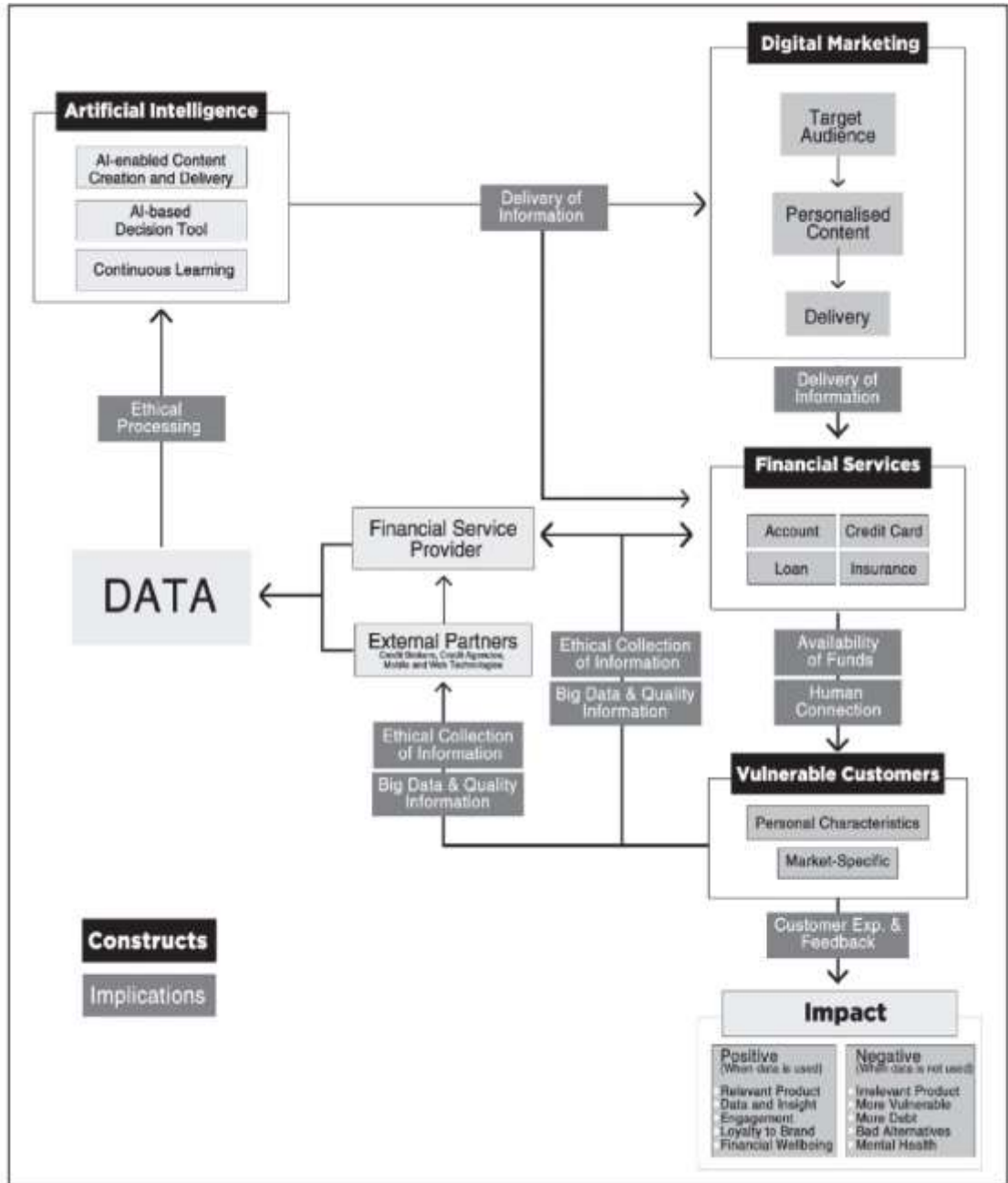


Figure 2: Theoretical framework for the implications of AI in the digital marketing of financial services to vulnerable customers (Source: [9])

Developing a diagnostic method for evaluating possible emerging benefits and risks of AI and ML adoption includes integrating ideas from appropriate theoretical frameworks and sources. The main elements that determine the decision-making architecture are the risk factors, aspects of uncertainty and value metrics. Firstly, AI and ML literature were pulled together to give a reliable basis for the theoretical frameworks from risk management, decision theory and value creation. This blueprint includes the creation of the key indexes and the metrics of value

destruction surveillance which account for factors like bias data, model uncertainty, and moral implications. Risk assessment paradigms, among them probabilistic modeling and scenario simulations, are found applicable to provide a face to the risks related to AI and ML adoption [6]. Moreover, decision-making frameworks are included as part of the framework to help managers in evaluating options and make purposeful choices concerning AI adoption and integration. Thus, it can be concluded that the diagnostic framework allows organizations to precisely analyze and weigh the risks and challenges associated with adopting AI and ML technologies using a structured method. This approach results in mitigating the risks of value destruction and seizing all the positive opportunities of these technologies for business innovation and growth.

Practical Recommendations for Businesses

Mitigating Risks and Maximizing Value: To ensure risk minimization and prevent any possible value decrease in AI and ML initiatives, organizations shall start with small-scale pilots to test solutions for feasibility and to provide solutions for problems appearing at the beginning. Having in place strict data management and privacy regulations is an invaluable asset considering the prevalence of regulation, as well as being necessary for the acquisition of stakeholder trust. On another note, incorporating employee training programs aiming to build AI skills as well as knowledge can result in the successful implementation of AI utilization with fewer faults and disquiet. **Guidelines for Organizational Readiness and Governance:** Creating careful guidance systems, setting up the rules of AI adoption, and providing tools for data governance, risk management, and decision-making as ways to strike this balance [7]. Proceed to extensive evaluations of enterprises' readiness states, focusing on information technology infrastructure and financial resources, as well as strategic alignment. Re-create an environment where innovation and new knowledge will be used for the fast implementation of future technological changes.

Conclusion

This research puts forth the prime importance of AI and ML in driving changes which often lead to value creation from different sectors as the risks and uncertainties linked to their adoption are also part of the picture. By summarizing all the identified flaws, it focuses on the organizations adopting a regulatory strategy that will manage risks and let them generate the most value from the AI and ML initiatives. The review comes to the conclusion that it gives specific tips which are relevant for businesses where organizational readiness, governance, practice, testing, and continuous learning are mentioned. For the future, the authors of this paper suggest further research should be done to discover the emerging issues and trends in AI and ML deployment in organizations and how understanding the value dynamics of these technologies can be integrated into sustainable business practices that thrive in a digital era.

Bibliography

[1]

S. P. Thakur et al., "Artificial Intelligence and Machine Learning as Business Tools: A Framework for Diagnosing Value Destruction Potential," *International Journal of Intelligent Systems and Applications in Engineering*, vol. 12, no. 21s, pp. 562–574, Mar. 2024, Accessed: Mar. 27, 2024. [Online]. Available: <https://ijisae.org/index.php/IJISAE/article/view/5452>

[2]

A. I. Canhoto and F. Clear, "Artificial Intelligence and Machine Learning as Business tools: a Framework for Diagnosing Value Destruction Potential," *Business Horizons*, vol. 63, no. 2, pp. 183–193, Mar. 2020, doi: <https://doi.org/10.1016/j.bushor.2019.11.003>.

[3]

H. Ferreira, P. Ruivo, and C. Reis, "How do data scientists and managers influence machine learning value creation?," *Procedia Computer Science*, vol. 181, pp. 757–764, 2021, doi: <https://doi.org/10.1016/j.procs.2021.01.228>.

[4]

C. Rios-Campos et al., "Artificial Intelligence and Business," *South Florida Journal of Development*, vol. 4, no. 9, pp. 3547–3564, Nov. 2023, doi: <https://doi.org/10.46932/sfjdv4n9-015>.

[5]

A. Deiva Ganesh and P. Kalpana, "Future of artificial intelligence and its influence on supply chain risk management – A systematic review," *Computers & Industrial Engineering*, vol. 169, no. 169, p. 108206, Jul. 2022, doi: <https://doi.org/10.1016/j.cie.2022.108206>.

[6]

N. Gudigantala, S. Madhavaram, and P. Bicen, "An AI decision-making framework for business value maximization," *AI Magazine*, vol. 44, no. 1, Feb. 2023, doi: <https://doi.org/10.1002/aaai.12076>.

[7]

M. J. Neubert and G. D. Montañez, "Virtue as a framework for the design and use of artificial intelligence," *Business Horizons*, vol. 63, no. 2, Dec. 2019, doi: <https://doi.org/10.1016/j.bushor.2019.11.001>.

[8]

N.-A. Perifanis and F. Kitsios, "Investigating the influence of artificial intelligence on business value in the digital era of strategy: A literature review," *Information*, vol. 14, no. 2, Feb. 2023, Available: <https://www.mdpi.com/2078-2489/14/2/85>

[9]

E. Mogaji, T. O. Soetan, and T. A. Kieu, "The implications of artificial intelligence on the digital marketing of financial services to vulnerable customers," *Australasian Marketing Journal (AMJ)*, vol. 29, no. 3, May 2020.